INVITATION TO MAKE PURCHASE OFFERS

The undersigned Extraordinary Commissioners of Alitalia - Società Aerea Italiana S.p.A. in extraordinary administration (hereinafter "Alitalia")

WHEREAS:

- Alitalia holds in its stock *inter alia* a number of life limited parts and other components for aircraft engines (the "*LLPs and Components Stock*"), as better detailed in the list attached to this invitation;
- the LLPs and Components Stock is among the assets and relationships of the Extraordinary Administration procedure (the "*Procedure*") qualified as not strictly functional to the exercise of the business activity whose liquidation has been envisaged pursuant to the program of the Extraordinary Administration, as most recently amended by the authorization of the Ministry of Economic Development (now known as "Ministry of Enterprises and Made in Italy") on 14 October 2021;
- on 28 March 2023, Alitalia received a binding offer from a reputable international company operating in the spare parts market for the purchase of the LLPs and Components Stock at a price of USD 5,338,337.00 (Five Million Three Hundred Thirty-Eight Thousand Three Hundred Thirty-Seven) (hereinafter the "Binding Offer");
- the Binding Offer is related separately to the life limited parts and the other components for aircraft engines divided into two lots of USD 3,047,743.00 and USD 2,290,594.00, providing a price for each single part and component;
- in accordance with the provisions of the authorized program, it is in the interest of the Procedure to pursue the sale of the LLPs and Components Stock at the best market conditions, so that it is appropriate to verify the possible existence of better offers compared to the Binding Offer received;

INVITE

any interested party to submit binding offers improving the Binding Offer for the purchase of the LLPs and Components Stock no later than 10 July 2023 to the pec address amministrazionestraordinaria.pec@gruppo.alitalia.it.

The binding offers improving the Binding Offer must be unconditional and irrevocable until 31 October 2023.

Any interested party may request information at amministrazionestraordinaria.pec@gruppo.alitalia.it.

The documentation relating to the LLPs and Components Stock in the availability of the Procedure will be made accessible in a dedicated server.

The interested parties shall complete and submit the form "Customers General Declaration_company and legal entity_GDPR" (that shall be rendered available through the aforementioned server) at the address amministrazionestraordinaria.pec@gruppo.alitalia.it as attachment to the binding offer.

The binding offers improving the Binding Offer must contain a statement of the bidder confirming the compliance of the offer with anti-corruption, anti-terrorism, economic sanctions or anti-money laundering legislation applicable to the transaction.

It is specified that the sale of the LLPs and Components Stock will be in "AS IS WHERE IS" condition, as a whole and not for each single item, having the purchasing party to hold the Procedure, Alitalia, the Extraordinary Commissioners, the organs of the procedure and their employees and consultants, fully indemnified and harmless with respect to any liability.

The purchase and sale of the LLPs and Components Stock will take place pursuant to a contract to be signed in front of a notary public, the form of which, to the satisfaction of the Procedure, will be made available to the interested parties on the server. A copy of the draft contract shall be initialed on each page by the bidder as a sign of full acceptance of relevant terms and conditions and attached to the binding offer improving the Binding Offer.

The completion of the sale and purchase is subject to the specific authorization of the Ministry of

Enterprises and Made in Italy and the fairness of the price offered.

In the event of the submission of more than one binding offer improving the Binding Offer, subject

to the authorization of the Ministry of Enterprises and Made in Italy, an upward bidding procedure

may be called among the bidders.

The publication of this invitation and the receipt of offers do not entail any obligation or commitment

on the part of the Extraordinary Administration to implement this invitation with respect to the

applicants and/or bidders nor, for the latter, any right to make any claim against the Extraordinary

Administration.

The Extraordinary Administration reserves the right, at any time, not to give further course to this

invitation and/or to collect binding offers improving the Binding Offer and/or to the procedure for

the sale of the LLPs and Components Stock or to suspend, interrupt and/or modify the terms and

conditions of this invitation and the procedure for the sale of the LLPs and Components Stock, or

extend the deadlines for submitting requests for access to the server and offers without the applicants

being able to make any claim against the Extraordinary Administration by way of compensation or

indemnity or for any other reason, including with regard to the costs incurred.

Fiumicino, 15 June 2023

Alitalia - Società Aerea Italiana S.p.A. in extraordinary administration

The Extraordinary Commissioners

ANNEX 1

LIST OF THE LIFE LIMITED PARTS AND

OTHER AIRCRAFT ENGINES COMPONENTS

| Part Number | Serial Number | Description | ac_typ | Status |
|----------------|-----------------|--------------------------------------|--------|--------|
| 1588M89G03 | GWN1485C | HPC ROTOR SPOOL STG 4/9 CFM56 IT. 31 | 320 | NEW |
| 1588M89G03 | GWN145G9 | HPC ROTOR SPOOL STG 4/9 CFM56 IT. 31 | 320 | NEW |
| 1588M89G03 | GWN14EPK | HPC ROTOR SPOOL STG 4/9 CFM56 IT. 31 | 320 | NEW |
| 1588M89G03 | GWN137P1 | HPC ROTOR SPOOL STG 4/9 CFM56 IT. 31 | 320 | NEW |
| 1588M89G03 | GWN13R3T | HPC ROTOR SPOOL STG 4/9 CFM56 IT. 31 | 320 | NEW |
| 1498M43P06 | GWN13KK2 | HPT ROTOR DISK (LLP) CFM56-5B2/P | 320 | NEW |
| 1498M43P06 | GWN13JEP | HPT ROTOR DISK (LLP) CFM56-5B2/P | 320 | NEW |
| 1498M43P06 | GWN13JLN | HPT ROTOR DISK (LLP) CFM56-5B2/P | 320 | NEW |
| 1498M43P06 | GWN13KP2 | HPT ROTOR DISK (LLP) CFM56-5B2/P | 320 | NEW |
| 1795M36P02 | TMT1C0GK | HPT FRONT ROTATING AIR SEAL CFM56 IT | 320 | NEW |
| 1795M36P02 | TMT1AP3F | HPT FRONT ROTATING AIR SEAL CFM56 IT | 320 | NEW |
| 1795M36P02 | TMT16PLP | HPT FRONT ROTATING AIR SEAL CFM56 IT | 320 | NEW |
| 1795M36P02 | TMT16MA6 | HPT FRONT ROTATING AIR SEAL CFM56 IT | 320 | NEW |
| 338-001-906-0 | HE190276 | BOOSTER SPOOL AY FOR CFM56-5B2 ITEM | 320 | NEW |
| 338-001-906-0 | HC244200 | BOOSTER SPOOL AY FOR CFM56-5B2 ITEM | 320 | NEW |
| 314W1300-12 | 000382 | SUPPORT BEAM ASSY | 772 | NEW |
| 338-001-504-0 | MA525076 | FAN DISK ASSY FOR CFM56-5B2 ITEM 213 | 320 | NEW |
| 1558M31G04 | FGB0GG1C | HPC ROTOR SPOOL STG 1/2 CFM56 IT. 31 | 320 | NEW |
| 1558M31G04 | FGB0J3GM | HPC ROTOR SPOOL STG 1/2 CFM56 IT. 31 | 320 | NEW |
| 338-010-601-0 | DV124042 | FAN SHAFT AY FOR CFM56-5B2 ITEM 221 | 320 | NEW |
| 338-010-601-0 | HC926327 | FAN SHAFT AY FOR CFM56-5B2 ITEM 221 | 320 | NEW |
| 338-010-601-0 | HH147605 | FAN SHAFT AY FOR CFM56-5B2 ITEM 221 | 320 | NEW |
| 1523M35P01 | GFF5KM73 | CDP ROTATING AIR SEAL CFM56 ITEM 31 | 320 | NEW |
| 1523M35P01 | GFF5K6JP | CDP ROTATING AIR SEAL CFM56 ITEM 31 | 320 | NEW |
| 1523M35P01 | GFF5K990 | CDP ROTATING AIR SEAL CFM56 ITEM 31 | 320 | NEW |
| 1590M59P01 | XAE091AU | HPC ROTOR DISK STG 3 CFM56 ITEM 314 | 320 | NEW |
| 1590M59P01 | XAE059AU | HPC ROTOR DISK STG 3 CFM56 ITEM 314 | 320 | NEW |
| 1590M59P01 | XAE151AU | HPC ROTOR DISK STG 3 CFM56 ITEM 314 | 320 | NEW |
| 829500-7 | ATC56284 | FUEL PUMP | E75 | OVH |
| F3215502000100 | 3977 | PIN ASSY-R/H | 331 | NEW |
| F3215502000100 | 4107 | PIN ASSY-R/H | 331 | NEW |
| 2100M96P05 | GNA23PUH | HPT ROTOR BLADE CFM56-5B | 320 | NEW |
| 90000582-1 | MAR06-1115 | MLG WHEEL ASSY | E75 | OVH |
| 90000582-1 | MAR06-1129 | MLG WHEEL ASSY | E75 | OVH |
| FSS1199-005 | 10457825 | OXYGEN BOX ASSY | 772 | NEW |
| CA212-00 | YC389812-9 | HARNESS EGT LOWER X CFM56-5B2 | 321 | NEW |
| CA212-00 | YC389785-J | HARNESS EGT LOWER X CFM56-5B2 | 321 | NEW |
| GA65227 | 18COU5197000285 | TORQUE LINK FOR NLG | 320 | NEW |
| 0851MC | 416983 | PITOT PROBE | 331 | NEW |
| 285W0895-1 | F01870 | MODULE, DISK DRIVE | 772 | NEW |

| 8891-16- | | | | |
|---------------|-------------|------------------------------------|-------|-----|
| 593/314C-2.1 | 38608 | ENGINE FIRE DETECTOR | E75 | NEW |
| 9048120-9 | KAE695 | IGNITION LEAD (BLACK) | E75 | NEW |
| 30-2414-3 | 2170 | WHITE POSITION LIGHT WING TIP | 772 | REP |
| 30-2414-3 | 0899 | WHITE POSITION LIGHT WING TIP | 772 | REP |
| 8TC58AAE7 | YE0005174 | T3 SENSOR FOR GE90/B777 | 772 | NEW |
| 5912949-1 | 2754 | TORQUE TUBE F3, S6 | E75 | NEW |
| 5912949-1 | 2762 | TORQUE TUBE F3, S6 | E75 | NEW |
| 5912949-1 | 0806 | TORQUE TUBE F3, S6 | E75 | NEW |
| 5912949-1 | 2763 | TORQUE TUBE F3, S6 | E75 | NEW |
| 5912949-1 | 0810 | TORQUE TUBE F3, S6 | E75 | NEW |
| 201383606 | 17SCA12318 | MLG LEG - TORQUE LINK APEX PIN | A320F | NEW |
| 170-70166-001 | 30376472/07 | ATTACH PIN | E75 | NEW |
| 820973-4 | 6254 | PRESSURE SWITCH | E90 | NEW |
| 810211-2 | 46119 | TEMPERATURE SENSOR | 772 | NEW |
| 820964-1 | D03110123 | PRESSURE SENSOR | M1C | NEW |
| 820964-1 | D03110122 | PRESSURE SENSOR | M1C | NEW |
| 2204M13G12 | 0056001 | AFT.CENTERBODY FOR GE 90 PROPULSOR | 772 | REP |