



EXTRAORDINARY ADMINISTRATION

OF

SANAC S.p.A.

Call for expressions of interest for the purchase of businesses owned by Sanac S.p.A. in Extraordinary Administration

1. RECITALS

- 1.1. Sanac S.p.A. (hereinafter “**Sanac**” or “**Company**”) is a company engaged in the extraction, production and marketing of raw materials and refractory materials. The Company is indirectly controlled by Ilva S.p.A. in extraordinary administration procedure provided by Decree Law 347 of 23 December 2003, converted with amendments into law 39 on 18 February 2004 (hereinafter “**D.L. 347/2003**”).
- 1.2. By decree of the Ministry of Economic Development of 20 February 2015, Sanac - subsequently declared insolvent by judgment of the Court of Milan of 5 March 2015 - was admitted to the extraordinary administration procedure pursuant to Article 3, paragraph 3 of Decree Law 347/2003; as a result, Mr. Piero Gnudi, Mr. Enrico Laghi and Mr. Corrado Carrubba were appointed as official receivers of the Company.
- 1.3. By decree dated 4 January 2016, the Ministry of Economic Development authorised the execution of the program, provided by the official receivers pursuant to Article 4, paragraph 2 of Decree Law 347/2003, related to the extraordinary administration procedure involving the disposal of Sanac and that of Ilva S.p.A., Ilva Servizi Marittimi S.p.A., Ilvaform S.p.A., Innse Cilindri S.r.l., Taranto Energia S.r.l., Socova S.a.S. and Tillet S.a.S.
- 1.4. On 5 January 2016, the official receivers published the notice “Invito a manifestare interesse in relazione all’operazione di trasferimento dei complessi aziendali facenti capo ad Ilva S.p.A. in Amministrazione Straordinaria e ad altre società del medesimo gruppo”. Following the expression of interest under such a notice, the official receivers considered it appropriate to carry out a procedure specifically designed to transfer the business of Sanac to third parties.
- 1.5. By decree of the Ministry of Enterprises and Made in Italy (*Ministero delle Imprese e del Made in Italy*) dated 29 February 2024, Mr. Alessandro Danovi, Ms. Daniela Savi and Mr. Francesco di Ciommo (the “**Official Receivers**”) were appointed as official receivers of Sanac.
- 1.6. The Official Receivers are determined to perform a further preliminary evaluation of the potentially interested parties in acquiring Sanac’s business operations at the plants located in Assemini (CA), Gattinara (VC), Massa (MS), and Vado Ligure (SV).
- 1.7. In accordance with the above-mentioned purposes, the Official Receivers invite anyone who is interested to purchase the businesses owned by Sanac to submit an expression of interest in accordance with terms and conditions listed below in the present call (hereinafter the “**Call**”).

2. OBJECT OF THE PROCEDURE

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Stabilimento di Grogastu
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SANAC S.p.A. IN AMMINISTRAZIONE STRAORDINARIA - con unico azionista

Sede Legale: via Fabio Filzi n°8 – 20124 Milano
Cap.Soc. euro 1.040.000,00 int. vers. – codice fiscale e numero iscrizione registro imprese Milano: 02500860107 - partita IVA: 12430950159
Società soggetta all'attività di direzione e coordinamento di ILVA S.p.A. IN AMMINISTRAZIONE STRAORDINARIA



- 2.1. The present procedure (hereinafter the “**Procedure**”) is designed to identify a third party in order to initiate a transaction involving the cession of businesses owned by the Company, made by all the goods, relations, licenses, authorizations, certifications and any other good, service or asset, functional to the Company business activity.
- 2.2. The Official Receivers intend to pursue the objective of the Procedure preferably through the unitary transfer of all assets and legal relationships designated for the business activities carried out by Sanac (the “**Business**”), or, alternatively, if the offers received for the entire Business are not deemed appropriate by the Official Receivers in relation to the objectives of the Procedure and the applicable law, through multiple separate transactions involving the transfer of the business units operated by Sanac at the plants located in Assemini (CA), Gattinara (VC), Massa (MS), and Vado Ligure (SV) (the “**Business Units**”). It is hereby specified that, in line with the positions thus far shared with the social partners and with the primary objective of safeguarding employment levels, preference will be given to offers providing for the joint transfer of the entire Business. Although the fractional transfer of individual Business Units remains theoretically feasible, it shall be regarded as a residual solution.
- 3. PROCEDURES AND DEADLINE FOR SUBMITTING THE EXPRESSIONS OF INTEREST TO PARTICIPATE IN THE PROCEDURE**
- 3.1. Expressions of interest to participate in the Procedure must be submitted by and no later **5PM CET of January 9th, 2026**, to the certified e-mail address sanac@ilvapec.com, along with the delivery message marked “*Manifestazione di interesse – Project Stone 2025*” (Expression of Interest – Project Stone 2025) or, alternatively, in a sealed envelope marked “*Manifestazione di interesse – Project Stone 2025*” (Expression of Interest – Project Stone 2025) and the identification of the submitting party, at the offices of Notary Mario De Angelis, Via Magna Grecia, n. 13 – 00183 Roma (tel. +39 06 7009654).
- 3.2. The date and time of receipt of the certified e-mail or the certificate of receipt issued by the Notary will certify the day and time of receipt.
- 4. ELIGIBLE PARTIES**
- 4.1. The expressions of interest to participate in the Procedure may be submitted by companies (considered as such under the law of the State in which they are established) of any nationality, either individually or jointly with other companies (“**Consortium**”), which are able to: ensure production continuity of the businesses involved in the Procedure, including the guarantee of adequate employment levels. In the course of the Procedure, the eligible parties may set up and/or modify the Consortia - including by joining other parties that have not expressed an interest under this Call - according to terms and conditions that will be notified at a later stage in the Procedure.
- 4.2. In no case shall applications to participate in the Procedure be considered if submitted by companies that:
- (a) in the 12 (twelve) months preceding the publication date of this Call were, or are today, in a state of liquidation and/or in any of the situations referred to in Articles 2446 and 2447 of the Italian Civil Code and/or in equivalent situations according to the laws of the State of origin;

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- (b) in the 12 (twelve) months preceding the publication date of this Call were, or at the current date are subject to insolvency proceedings according to the laws of the State of origin, or any other proceedings implying their state of insolvency, state of financial distress, cessation of business or extraordinary administration in accordance with the laws of the State of origin;
 - (c) have been subject to the disqualification sanction referred to in art. 9, paragraph 2, letter c) of Legislative Decree 231 of 8 June 2001, or have been subject to similar sanctions involving a ban on contracting with the public administration pursuant to the laws of the State of origin;
 - (d) whose shareholders, members of the governing, management and control bodies have been or are:
 - (i) subject to proceedings for the application of one of the preventive measures referred to in art. 6 of Legislative Decree 159 of 6 September 2011 (or in art. 3 of Law 1423 of 27 December 1956) or any of the reasons for disqualification listed in Art. 10 of Law 575 of 31 May 1965, or equivalent proceedings or similar reasons for disqualification under the law of the home State, subject to the effects of rehabilitation;
 - (ii) convicted by a judgment that has the force of res judicata or by a criminal sentence that has become irrevocable, for serious crimes against the State or the European Union that affect professional integrity, subject to the effects of rehabilitation, or by similar measures for equivalent offences under the laws of the State of origin;
 - (iii) convicted by judgment with application of a penalty negotiated by the parties ("plea bargaining") pursuant to art. 444 of the Italian Code of Criminal Procedure, for serious crimes against the State or the European Union that affect professional integrity, or by similar measures for equivalent offences under the laws of the State of origin, subject to the effects of rehabilitation.
- 4.3. Likewise, any expressions of interest put forward on behalf of a person to be nominated, or which are submitted by intermediaries or trust companies, or for which the company applying for participation in the Procedure, or the Consortium members are not clearly identifiable, shall not be taken into consideration.
- 4.4. The absence of any reasons for exclusion from the Procedure referred to in paragraph 4.3 shall have to be attested by the applicant entity through a statement in lieu of certification made in accordance with the provisions of Decree of the President of the Republic no. 445 of 28 December 2000. The Official Receivers reserve the right to carry out any appropriate check to verify the truthfulness of the statements made and to request any additional documentation as may be useful and/or necessary to support the statements made.

5. CONTENT OF THE EXPRESSION OF INTEREST

- 5.1. The expressions of interest must include:

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- (a) an explicit expression of interest in the purchase of the Business or of one or more Business Units, in the latter case clearly identifying the concerned Business Units;
- (b) the essential information needed to fully identify the subject concerned (company name, registered office, tax code and VAT number, or other identification required by the law of the home State);
- (c) indication of the addresses at which the applicant intends to receive any notification relating to the Procedure, including an e-mail and fax address;
- (d) the statement of the interested party referred to in paragraph 4.4.

5.2. The expression of interest must also be accompanied by:

- (a) a copy of this Call initialled on each page and signed at the bottom by the party expressing interest (i.e., by their legal representative or by a person with the necessary powers to validly engage the interested party), as full and unconditional acceptance of all the terms and conditions stated therein;
- (b) documentation proving the signatory powers of the person who signs the expression of interest, a copy of a chamber of commerce historical file search (or equivalent document) dated no more than seven (7) days prior to the date of the expression of interest, a copy of the by-laws in force and a copy of the last three approved statutory and, (if any) consolidated financial statements;
- (c) any document considered useful to provide evidence of the activity carried out by the applicant and its ability to: ensure continuity of the production operations of the businesses involved in the Procedure, including the guarantee of adequate employment levels.

5.3. The expression of interest and all the documentation annexed thereto must be drawn up in Italian. If the expression of interest and/or the documents are written in a language other than Italian, they must be accompanied by a sworn translation thereof.

6. SUBSEQUENT STAGES OF THE PROCEDURE

6.1. The Procedure shall involve the steps briefly outlined below:

- (a) analysis by the Official Receivers of the expression of interest received no later than the deadline referred to in paragraph 3 and selection of the parties admitted to the following steps of the Procedure, it being understood that the Official Receivers expressly reserve the right, subject to obtaining the appropriate authorization from the Ministry of Enterprise and Made in Italy, to admit to the subsequent stages of the Procedure and/or to formulate binding offers also entities that have not initially expressed interest (or, in any case, did not submit their own expression of interest within the terms set forth in this Invitation);
- (b) admission of the selected parties to the due diligence phase, subject to prior signing of the necessary confidentiality commitments;
- (c) the entities admitted to the due diligence phase shall receive a special procedure letter (hereinafter, the “**Procedure Letter**”), which shall regulate:

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- (i) the length of the due diligence phase;
- (ii) terms and procedures of the binding offers to be submitted;
- (iii) procedures for one or more additional bidding phases, to which all or some of the tenderers may be invited to participate;
- (d) award of the Procedure on the basis of the best binding offer received and signing of the contractual documents of the transfer, subject to obtaining all necessary authorizations for this purpose pursuant to Decree Law 347/2003 or any other applicable law.

7. REQUEST FOR CLARIFICATION

- 7.1. If the interested parties need clarification and/or information in relation to this Call, they may request them by sending a notice in Italian to the financial advisor of the Official Receivers, exclusively by e-mail to the distribution list: Project.Stone@bcg.com, indicating "Project Stone 2025" in the subject.

8. ADDITIONAL PROVISIONS

- 8.1. The publication of this Call, the receipt of the expressions of interest and of binding offers by the Official Receivers do not entail any obligation or commitment of the Official Receivers to give effect to the Procedure or the transfer of businesses of Sanac to the applicants and/or bidders nor, for the latter, any right to receive any benefit from the Official Receivers.
- 8.2. The Official Receivers reserve the right to withdraw at any time from the Procedure and to suspend, discontinue and/or change the terms and conditions thereof, without the applicant and/or bidders being entitled, vis à vis the Official Receivers, to any claim by way of compensation or indemnity nor for any other reasons, including with respect to the costs incurred for participation in the Procedure.
- 8.3. The advisors of the Official Receivers, who assist them in carrying out the Procedure, assume no obligation and/or liability vis à vis the applicants who, by signing this Call, declare that they waive any claim in relation to the activities performed by such advisors in favour of the Official Receivers.
- 8.4. This Call does not constitute a call for offers nor a public offering pursuant to art. 1336 of the Italian Civil Code, nor a solicitation of funds from the public within the meaning of Articles 94 et seq. of Legislative Decree 58 of 24 February 1998.
- 8.5. Each interested party shall bear the costs related to its own research and evaluation, including any costs due to its lawyers and consultants, as well as any other costs related to the participation in the Procedure.
- 8.6. The data submitted by the interested parties shall be processed in accordance with the provisions of Legislative Decree 196 of 30 June 2003. Pursuant to the mentioned law, in the processing of personal data, the rights and privacy of the parties concerned shall be fully protected; the purpose of the processing is to verify the eligibility of the applicants to participate in the Procedure and to ensure the proper conduct thereof. The data controller shall be Sanac, in the person of the Official Receivers (or person delegated by them).

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- 8.7. This Call and the provisions herein shall be governed by Italian law and shall be subject to Italian jurisdiction. Any dispute relating to or in any way connected with it is subject to the exclusive jurisdiction of the Court of Milan.
- 8.8. This Call has been published at the following addresses www.gruppoilvainas.it and www.sanac.com, in Italian and English, it being understood that only the Italian text shall have legal effect.

Rome, September 24th, 2025

THE OFFICIAL RECEIVERS

Alessandro Danovi

Daniela Savi

Francesco Di Ciommo

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